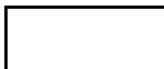


*(Re-New Apr 1966 - D.G. Survey)*

8 Jan 73

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We were preparing to make a survey of OCS in March or April 1966, but it did not take place. The following is the sequence of events.

The Director of Personnel wrote a memo to the DDS on 25 Feb 66, subject: "Possible Personnel Management Problems in the Office of Computer Services" (ER 66-900). D/Pers reported on three matters that had come to his attention concerning OCS: poor morale, high attrition rate, and serious backlogs of uncompleted work. He said that he assumed that the DD/S would want to discuss the matter with the DD/S&T.

Instead, the DDS forwarded the memorandum to the Executive Director (Col. White), and White discussed it with the Inspector General (J.S. Earman) on 1 Mar 66. White told Earman that OCS needed looking into from the standpoint of morale and backlogs. (OIG M/R #1, 10 Mar 66)

Earman met with White again late on the day of 9 Mar 66. White reported that he had that day telephoned Bud Wheelon to suggest the desirability of an early survey of OCS. Wheelon was not anxious to have OCS surveyed at that time.

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[Redacted] White also reported to Earman that he had that day spoken with the DDCI (Helms) about the D/Pers memo on OCS. ExDir told the DDCI he was thinking of having the IG take a look at OCS. DDCI said, "Think, hell; start tomorrow." ExDir told the DDCI that he was scheduled to meet with Wheelon on Friday and suggested that a final decision be deferred until after that meeting. DDCI said that, regardless of the outcome of ExDir's meeting with Wheelon, he wanted a survey made of OCS, and the sooner the better. (OIG M/R #2, 10 Mar 66)

During the following week OIG held exit interviews with two resigning employees of OCS. The results were reported in a memo from IG to ExDir, 17 Mar 66, ER 66-1225. White returned the memo to OIG on 30 Mar 66 with this handwritten comment on the routing sheet: "Jack: I appreciate this and they are very timely. I hope to be taking some positive steps within the next few days. Let's discuss." Earman added this handwritten comment: "Done 1 Apr 66."

STAT We have no surviving written record of what White and Earman agreed to on 1 Apr 66, but my recollection is that White decided on organizational changes in OCS-- [REDACTED] [REDACTED]-without waiting for an IG survey. In any event, the planning was abandoned, and OCS was not surveyed until 1970. That survey was a routine survey fitted into our regular inspection program.

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In addition to the above, Col. White furnished us at that time a report on OCS prepared [REDACTED] He asked us to review it and given him a brief written summary of it. The report was prepared under contract number [REDACTED] It was submitted to Wheelon on 24 Sept 64. Its title was "Report on Review of Selected EDP Systems, Operations and Organization - September 1964." The report was then, and probably still is, very tightly held, and for good reason.

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